

June 1, 1951.

Dr. R. J. Ackart, Director,
University of Virginia Hospital,
Charlottesville, Virginia.

Dear Dr. Ackart:

This will acknowledge receipt of your
letter of May 30th.

Nothing can be gained by carrying on a
controversy with the "Charlottesville Tribune".
Your letter stated our position well.

We shall better the accommodations the
minute I can get the funds from the State to do
it. Until that happens, we shall have to carry
on and do the best we can not withstanding present
difficulties.

Some time at your convenience I should
like to examine with you the possibility of
some concession in rates due to inferior accommo-
dations.

Sincerely,

Colgate W. Darden, Jr.

D:d

- 4.) It was voted to approve the recommendation of Dr. Allan that Dr. Ernest G. Edwards retroactively be appointed as Resident Orthopedic Surgeon for the period January 1, 1950 through June 30, 1951.
- 5.) The Board approved the recommendation of Dr. Cawley that the appropriate Hospital Service be entitled "Dermatology and Syphilology".
- 6.) It was agreed that the application forms and informative bulletin pertaining to Internships and Residencies should be completely revised. The Board referred this matter to Drs. Lehman, Parson, and Ackart.
- 7.) The Board approved the recommendation of the Director that the minutes of the Medical Board meetings be distributed to all Chiefs of Services. It was agreed that each Chief of Service should disseminate pertinent information contained in the Minutes to all members of the Professional Staff.
- 8.) It was agreed that the Administrative Offices of the Hospital should not endeavor to restrain representatives of Pharmaceutical Manufacturers from calling upon physicians in their offices within the Hospital.

III. Length of Patient Stay in Barringer.

- 1.) A recommendation was presented by Dr. Morton that Barringer hospitalization be limited to a period of 30 days, following which the patient would be transferred to another area of the Hospital. It was agreed that such a regulation should not be adopted but that each Chief of Service should handle individually those cases of unnecessarily long hospitalization that pertain to his Service. It was recommended to the Director that, at time of admission, all patients be required to sign a statement that they will leave the Hospital immediately upon being discharged.

IV. Charges to Patients.

- 1.) Upon recommendation of the Director, a schedule of charges to patients for Anaesthesia, Operating Room, Delivery Room, and Blood Products (attached) was approved.

V. Complimentary Titles for Negroes.

- 1.) The use of "Mr., Mrs., Miss" when addressing Negro patients was discussed. It was agreed that a Hospital policy pertaining to this matter should not be formulated at this time; however, it was further agreed that the Members of the Medical Board, as individuals, when conducting teaching rounds or discussing patients with students and members of the House Staff, would refer to Negro patients by using titles.

The Administrative Policy Committee

of the

University of Virginia Hospital

Minutes of the Regular Meeting, December 11, 1951

Present: Mr. Darden, presiding; Dr. Lippard
Dr. Ackart, secretary.

Mr. Shea was absent.

I. Minutes of Previous Meeting and of Medical Board

There was no comment concerning the minutes of the previous meeting, November 13, 1951, nor concerning the minutes of the Medical Board, December 4, 1951.

II. Changes in the Schedule of Meetings

It was agreed that the January, 1952, meeting should be held on the third Tuesday of that month, rather than on the second Tuesday. It was further agreed that there should be no scheduled meetings of the Administrative Policy Committee during the months of July and August, and that each September meeting should be held on the third Tuesday. With these exceptions, the regular meetings of the Administrative Policy Committee will continue to be held on the second Tuesday of each month.

III. Official Recognition of Hospital Circle

President Darden agreed to carry to the Board of Visitors the recommendation of the Director of the Hospital that the ladies' organization known as the Hospital Circle be given formal recognition as the official Women's Auxiliary of the University of Virginia Hospital.

IV. Complimentary Titles for Negroes

Dr. Ackart stated that in recent contacts with individuals of both

ances who are interested in the advancement of Negroes he has learned that there is considerable dissatisfaction on the part of the local Negro community that complimentary titles are not routinely used when Negroes are addressed by personnel of the Hospital. Dr. Ackart suggested that a formal policy in this regard be promulgated by memorandum from the Director's Office. After discussion it was decided that, because of difficulties in policing and enforcing such a policy a directive should not be issued. This matter will be discussed further at a subsequent meeting.

V. Admitting University Students to Public Wards

It was agreed that the occupancy of A Ward should be maintained as high as possible by utilizing the A Ward beds for regular hospital patients. Such a practice might cause all of the A Ward beds to be occupied at a time when it was necessary to admit a student. It was agreed that under these circumstances it would be satisfactory to admit students to the public wards of the Hospital, with the understanding that they would be transferred to private accommodations as soon as such were available.

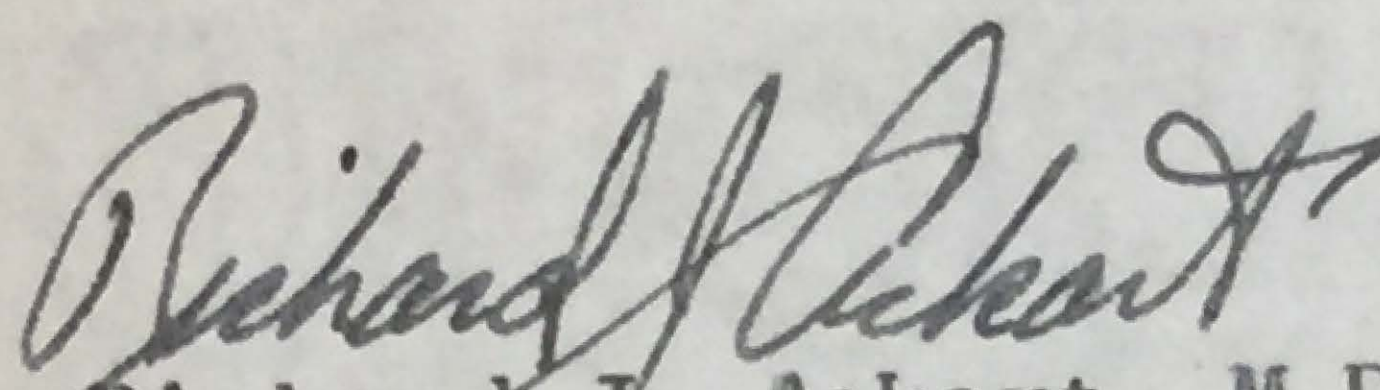
VI. Blue Cross

Dr. Ackart gave a progress report concerning formulation of a new Blue Cross-Hospital contract to be effective January 1, 1952. There was discussion of the proposed provisions of the contract pertaining to the disposition of money paid to the Hospital by Blue Cross patients desiring to occupy private rooms. President Darden pointed out that any amount of this money that might be claimed by Blue Cross as its payment to the Hospital was, in effect, a subsidization of Blue Cross by the Hospital. Dr. Ackart pointed out that the use of such money by Blue Cross permitted maintenance of low subscriber premiums, thereby extending Blue Cross coverage to numerous individuals who, without Blue Cross, would be hospitalized at State expense. Dr. Ackart further pointed out that, because of the incomplete and inaccurate cost accounting procedures currently utilized by the participating hospitals, Blue Cross is necessarily underwriting the hospitals by an amount equal to the costs of those hospital activities not provided for in the contract. In this regard, Blue Cross has been paying the University of Virginia Hospital part of the costs of maintaining physician's offices within the Hospital Building. Dr. Ackart stated his belief that, until such time as the participating hospitals have accurate and standardized cost statements from which the costs of such activities can be deleted, the underwriting of hospitals by Blue Cross and the underwriting of Blue Cross by hospitals can be considered to be in balance. Progress is being made toward establishment

of uniform accounting procedures.

VII. Adjournment

There being no further business, the meeting adjourned.


Richard J. Ackart, M.D.
Secretary

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